





## CONTACT

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## Core Areas of Expertise

- Macroeconomic analysis and policy
- Strategic development and management of regional capacity development centers
- Delivering innovative economic policy training for government officials
  - ✓ Macroeconomic country analysis
  - ✓ Macroeconomic diagnostics
  - ✓ Monetary, fiscal, debt policy
  - ✓ Specialized topics
- Needs assessment for capacity development
- IMF program negotiations
- Outreach to diverse groups of stakeholders

## LANGUAGES

- English
- French (working knowledge)
- Spanish (basic)

## Norbert Funke

International Economist | Capacity Development Management, Training of Government Officials | Macroeconomics, Fiscal Policy, Monetary Policy| Africa, Europe, Caucasus, Central Asia, SE Asia

## PROFILE

Economist with international experience in economic analysis and policymaking, capacity development, and leadership of regional training and technical assistance centers. Former senior staff member of the International Monetary Fund (IMF) with additional private-sector experience. Extensive track record in designing and delivering practical, hands-on training for public sector officials from more than 70 countries. As a manager, recognized for strategic thinking, innovation, and team building, with strong results orientation.

## PROFESSIONAL EXPERIENCE

Senior Research Associate, The Vienna Institute for International Economic Studies (wiiw), Vienna, Austria

May 2026 - present

- Research interests: Macroeconomic analysis, monetary, fiscal, debt policies, European integration, economic development, capacity development.

IMF-CCAMTAC, Director, Almaty, Kazakhstan

December 2020 – November 2025 (followed by leave until April 2026)

- Set-up and managed the IMF's new regional capacity development center, covering nine countries from the Caucasus, Central Asia, and Mongolia (CCAMTAC). Coached and mentored junior staff.
- Developed and delivered executive training, cohort training with the Joint Vienna Institute (JVI), peer-to-peer workshops..
- Built strong relationships with senior officials (Deputy) Governors, (Deputy) Ministers from CCAM countries.

IMF, Assistant Director, Institute for Capacity Development

September 2016 - December 2020

- Developed regional training strategy and managed, oversaw and delivered IMF training in sub-Saharan Africa and Asia.
- Initiated and led innovative capacity development projects, including blended learning.
- Served as topic lead for Financial Programming and Policies 2.0. and courses on Economic Issues in Regional Integration, Inclusive Growth, Managing Natural Resources, Vulnerability Diagnostics.

Joint Vienna Institute (JVI), Director, Vienna, Austria

September 2012–August 2016

- Updated the Institute' strategy, oversaw its implementation and day-to-day operations, with some 110 course weeks of training per year for officials from CESEE and Central Asia, team of 26 staff.
- Fostered collaboration with the JVI's national and international partners (Austria, EIB, EBRD, OECD, World Bank, WTO, and the EC, ECB, Deutsche Bundesbank, Banque de France, and BoE).
- Managed financial resources and updated HR policies, improved pension system, oversaw tender of health insurance.

IMF, Division Chief / Advisor, Global Partnerships, Institute for Capacity Development; Office of Technical Assistance Management  
May 2011–September 2012

- Managed IMF's Global Partnerships with development partners
- Engaged in fundraising for capacity development.
- Contracted and oversaw external evaluations.

Division Chief, African Department (August 2009 – May 2011), African Department; Deputy Division Chief, African Department (December 2005 – August 2009); Senior Economist, African Department, (January 2004 – December 2005), Senior Economist / Economist, IMF Institute (July 2000 – January 2004)

- Served as mission chief for Mauritius, Seychelles, Burkina Faso, Senegal and led regional surveillance (WAEMU).
- Worked as country economist for South Africa, Zimbabwe, Eswatini (Swaziland).
- Published analytical work and contributed to IMF papers.

McKinsey, Head of Financial Institutions Research (Practice Manager)  
Frankfurt, Germany

January 1998 - June 2000

- Headed the financial institutions research group (about 20 researchers and information specialists).
- Led European research network in wholesale banking. Analyzed global trends in banking, banking systems, and individual banks.
- Participated in client projects.

OECD, Economist, Paris, France

September 1994 - December 1997

- Worked on monetary policy issues of OECD countries for various working parties.
- Analyzed current macroeconomic and financial market developments.
- Coordinated OECD publication "Financial market trends"

Kiel Institute for the World Economy, Kiel, Germany

July 1991 – August 1994

- Compared reforms in Central and Eastern European transition economies and developing countries.
- Analyzed international capital flows.
- Presented research results at conferences/workshops.

## EDUCATION

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- Doctorate (PhD) in Economics, University of Cologne, December 1994.
- Advanced Studies in International Economic Policy, Kiel Institute for the World Economy, 1991.
- Masters (Diploma) in Economics, University of Cologne, July 1989
- Bachelor (Vordiplom), University of the Saarland, Saarbrücken, March 1985.